

# MANAGEMENT

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# Introduction

### **Aims**

6.1 The Local Transport Sustainable Fund will support the implementation of the Travel SMART programme and provide key infrastructure improvements to enable managed economic growth in Surrey's primary economic market towns of Guildford, Woking & Redhill. Transport surveys have identified these town centres have exceeded maximum transport capacity, preventing additional business from entering the area and deterring visits to key residential areas. The Travel SMART programme will enable increased footfall and business investment in the local economy.

## **Objectives**

- A recent survey has identified congestion and lack of accessible transport is preventing economic 6.2 growth in three strategic locations. The Travel SMART programme and associated infrastructure improvements will:
  - Reduce existing town centre car traffic through provision of a park and ride scheme.
  - Provide improved access to the Sheerwater business park through construction of a new access road and corridor improvements.
  - Improve pedestrian and cycle access to Redhill town from the primary train station.
  - Invest in new bus, cycle and pedestrian corridors to improve reliability and safety in alternative travel solutions.
  - Improve town centre signage and information points to improve local transport planning and movement.
  - Encourage communities and business to adopt sustainable transport options through active engagement, public awareness campaigns and development of targeted travel plans for business.

# **Project management approach**

### **Successful delivery**

- Surrey County Council (SCC) has a significant and very successful track record in delivering complex transport, environment and highway projects:
  - Street lighting PFI Surrey County Council was the first authority to achieve the PFI milestones to replace its 80,000 street lighting stock. Since March 2010, the county council via it's partner Skanska has replaced over 30,000 columns, which included working with local districts to install special design columns in conservation areas, all within the original budget and programme agreed in 2009.
  - Cycle Woking following DfT grant, the county council worked with the local cycle community to significantly improve access to sustainable forms of transport. The project has so far delivered significant success by improving cycling usage, gained popular support with local cycle forums and has been delivered to time and programme.
  - Public Value Reviews in 2010, the county council embarked on a lean and efficiency review to remove waste and inefficiencies from front line and support services. To date the project has delivered £22.7m in cashable savings and its methodical project management approach has been commended by a number of external bodies including the Cabinet Office and Treasury.
  - Walton Bridge in 2009, following an exhaustive planning and consultation process, the county council was awarded a £40m DfT grant to design and build the first river crossing over the River Thames. The infrastructure is a hugely complex endeavour involving large supply chain; road re-design; moving main oil pipeline & BT cables feeding Heathrow Airport, and re-work to embankment and landscaping. The project is fully on programme and is being delivered under budget due to tight cost and ongoing value engineering.
  - Waste management working with partners, the county council was the first county to recycle 50% of residential waste and action plans are in place to achieve 70% by 2014. This involved a considerable behavioural change exercise and effective consultation alongside operational change and improvement.